By: Craddick H.B. No. 1536

A BILL TO BE ENTITLED

1	AN ACT
2	relating to a rural community-based care pilot program.
3	BE IT ENACTED BY THE LEGISLATURE OF THE STATE OF TEXAS:
4	SECTION 1. Chapter 264, Family Code, is amended by adding
5	Subchapter B-2 to read as follows:
6	SUBCHAPTER B-2. RURAL COMMUNITY-BASED CARE PILOT PROGRAM
7	Sec. 264.181. DEFINITIONS. In this subchapter:
8	(1) "Catchment area" has the meaning assigned by
9	Section 264.152.
10	(2) "Community-based care" has the meaning assigned by
11	Section 264.152.
12	(3) "Eligible rural region" means a catchment area for
13	which the department requested but did not receive bids, proposals,
14	or other applicable expressions of interest to implement
15	community-based care under Subchapter B-1 in which at least
16	two-thirds of the counties comprising the area have a population of
17	50,000 or less.
18	(4) "Pilot program" means a rural community-based care
19	pilot program established under this subchapter.
20	Sec. 264.182. ESTABLISHMENT OF PILOT PROGRAM. The
21	department shall establish a rural community-based care pilot
22	<pre>program in an eligible rural region to:</pre>
23	(1) implement a community-based model of child welfare
24	services and increase community engagement in the child welfare

- 1 system;
- 2 (2) improve outcomes for children and families by
- 3 expanding the availability of child welfare services and promoting
- 4 innovation in the delivery of child welfare services to children
- 5 and families; and
- 6 (3) develop a sustainable, replicable model for the
- 7 provision of child welfare services in rural areas.
- 8 Sec. 264.183. QUALIFICATIONS OF LEAD ENTITY; SELECTION. (a)
- 9 To enter into a contract with the department to serve as a lead
- 10 entity to provide services under this subchapter, an entity must
- 11 be:
- 12 (1) a nonprofit entity that has a board of directors
- 13 composed entirely of residents of the catchment area; or
- 14 (2) a local government entity.
- 15 (b) In selecting a lead entity, the department shall
- 16 <u>consider whether a prospective contractor has:</u>
- 17 (1) strong community support and partnerships;
- 18 (2) demonstrated experience leading collaborative
- 19 initiatives in the region; and
- 20 (3) the capacity to coordinate with local community
- 21 organizations to serve children and families.
- (c) The department shall request local stakeholders in an
- 23 eligible rural region to provide any necessary information about
- 24 the region that will assist the department in:
- 25 (1) preparing the department's request for bids,
- 26 proposals, or other applicable expressions of interest to provide
- 27 community-based care in the eligible rural region; and

1	(2) selecting a lead entity to provide community-based
2	care in the eligible rural region.
3	Sec. 264.184. PROGRAM MODEL AND IMPLEMENTATION SCHEDULE;
4	AUTHORITY. (a) The lead entity shall develop a program model that
5	includes a timeline for implementing community-based care in the
6	eligible rural region and that:
7	(1) includes the following services for families and
8	children:
9	(A) early intervention services to prevent entry
10	<pre>into foster care;</pre>
11	(B) family preservation services, as defined by
12	Section 262.401;
13	(C) case management, as defined by Section
14	<u>264.152;</u>
15	(D) foster care and kinship care services;
16	(E) adoption and post-adoption services;
17	(F) transition services for youth aging out of
18	foster care; and
19	(G) any additional services necessary to meet the
20	needs of children and families in the region;
21	(2) develops and coordinates with a diverse network of
22	service providers, including faith-based organizations, local
23	mental health authorities, and others to ensure comprehensive
24	service delivery;
25	(3) develops and implements innovative approaches to
26	improve outcomes for children and families;
27	(4) addresses any inequities in the region's child

1 welfare system; 2 (5) establishes a quality assurance system; and 3 (6) establishes a system to manage financial resources, including state and federal funds. 4 5 (b) To implement the program model developed under Subsection (a), a lead entity may: 6 7 (1) develop and implement policies and procedures 8 regarding the provision of community-based care within the scope of applicable law; 9 10 (2) allocate resources as needed to meet community needs; and 11 12 (3) enter into contracts with service providers. Sec. 264.185. COLLABORATIVE GOVERNANCE STRUCTURE. (a) The 13 14 lead entity shall establish a collaborative governance structure to 15 provide oversight and guidance for the provision of community-based care under the pilot program. The lead entity shall collaborate 16 17 with: 18 (1) the entity's leadership and staff; 19 (2) local families with lived experience in the child 20 welfare system; 21 (3) local representatives from sectors related to the child welfare system, including the judiciary, education, and 22 23 health care; and 24 (4) any other community stakeholders. 25 (b) The lead entity shall collaborate with the entities 26 described by Subsection (a) to:

(1) develop program policies and procedures;

27

1	(2) identify community needs and resources;
2	(3) monitor program performance and outcomes; and
3	(4) make recommendations for continuous program
4	<pre>improvement.</pre>
5	(c) The department may only provide advice to the lead
6	agency in the implementation of the pilot program.
7	Sec. 264.186. FUNDING AND RESOURCES. (a) The department
8	shall work with the lead entity to develop a capitated funding model
9	and budget that:
10	(1) provides a fixed rate of funding per child
11	receiving services under the pilot program;
12	(2) accounts for the additional costs of providing
13	services to geographically dispersed populations in rural areas,
14	<pre>including:</pre>
15	(A) increased transportation costs;
16	(B) challenges in achieving economies of scale in
17	the provision of services;
18	(C) increased costs for recruiting and retaining
19	qualified staff in rural areas; and
20	(D) costs related to building and maintaining
21	service provider networks in rural areas;
22	(3) includes financial risk-sharing mechanisms;
23	(4) incentivizes desired outcomes and cost savings;
24	(5) supports innovation;
25	(6) allows for the reinvestment of cost savings into
26	the program; and
27	(7) allows the lead agency to flexibly allocate funds

- 1 within the scope of applicable law.
- 2 (b) The department shall explore and leverage various
- 3 funding sources, including state and federal funds, to implement
- 4 and sustain the pilot program.
- 5 (c) The department may provide the lead entity with
- 6 resources, including funds and personnel, to implement the pilot
- 7 program.
- 8 Sec. 264.187. INTEGRATED ELECTRONIC MANAGEMENT SYSTEM. (a)
- 9 The department and the lead entity shall implement an integrated
- 10 electronic management system for community-based care provided
- 11 under the pilot program that:
- 12 (1) allows for real-time case management;
- 13 (2) facilitates coordination among service providers;
- 14 and
- 15 (3) supports outcome tracking and reporting.
- 16 (b) The department shall provide to the lead entity
- 17 technical support and access to data as necessary to facilitate
- 18 effective implementation of the integrated electronic management
- 19 system.
- 20 (c) The department and lead entity shall establish
- 21 protocols related to the integrated electronic management system to
- 22 ensure:
- 23 (1) privacy and security of data; and
- 24 (2) the efficient sharing of information.
- 25 Sec. 264.188. WORKFORCE DEVELOPMENT. To support the
- 26 implementation of the pilot program, the lead entity, in
- 27 collaboration with the department and local educational

- 1 institutions, shall develop and implement a workforce development
- 2 plan that includes:
- 3 (1) strategies that address rural workforce
- 4 challenges, including strategies for recruiting and retaining
- 5 child welfare professionals;
- 6 (2) training programs aligned with best practices in
- 7 <u>child welfare; and</u>
- 8 (3) career advancement opportunities.
- 9 Sec. 264.189. INDEPENDENT EVALUATION. (a) The department
- 10 shall contract with an independent evaluator with expertise in
- 11 child welfare and the delivery of child welfare services in rural
- 12 areas to conduct a comprehensive evaluation of the pilot program.
- 13 The department shall consult with the lead entity and the entities
- 14 described by Section 264.185(a) when selecting the independent
- 15 evaluator.
- 16 (b) The independent evaluator shall assess:
- 17 (1) the outcomes for children and families receiving
- 18 services under the program;
- 19 (2) the cost-effectiveness of the program;
- 20 (3) the effectiveness of the community-based care
- 21 approach to providing child welfare services in rural areas;
- 22 (4) community engagement and satisfaction with the
- 23 program;
- 24 (5) program implementation fidelity; and
- 25 (6) any systemic changes made in provision of child
- 26 welfare services in the region under the program.
- (c) The department and the lead agency shall cooperate with

- 1 the evaluation process and provide the independent evaluator all
- 2 necessary data and information to conduct the evaluation required
- 3 by this section.
- 4 (d) The department, lead agency, and entities described by
- 5 Section 264.185(a) shall review the independent evaluator's
- 6 findings under Subsection (b) and develop an action plan to address
- 7 any areas for improvement identified by the independent evaluator.
- 8 Sec. 264.190. WAIVERS. (a) The lead entity may apply to
- 9 the commissioner of the department for a waiver from any statutory
- 10 or regulatory requirement that governs the provision of child
- 11 welfare services.
- 12 (b) The waiver request must include an explanation of why
- 13 the waiver is necessary to provide the entity with flexibility or
- 14 implement innovations in the provision of community-based care
- 15 <u>under the pilot program.</u>
- 16 (c) The commissioner of the department shall grant a waiver
- 17 request under this section if the commissioner determines that:
- 18 (1) the waiver:
- 19 (A) will not jeopardize the health, safety, or
- 20 well-being of children and families receiving services under the
- 21 program; and
- 22 (B) is likely to improve outcomes for children
- 23 and families receiving services under the program; and
- 24 (2) the lead entity has a:
- 25 (A) clear plan for implementing the change that
- 26 requires the waiver; and
- 27 (B) method for evaluating the effectiveness of

- 1 the change being implemented under the waiver.
- 2 (d) Not later than the 30th day after the date the
- 3 commissioner of the department receives a waiver request, the
- 4 commissioner shall make a determination on the waiver request. If
- 5 the commissioner denies a waiver request, the commissioner shall
- 6 provide to the lead entity a written explanation of the reason for
- 7 <u>the denial.</u>
- 8 Sec. 264.191. CONFLICT RESOLUTION PROCESS. (a) The
- 9 department and lead entity shall establish a formal process for
- 10 resolving conflicts or disputes that arise during the
- 11 implementation of the pilot program. The process must prioritize
- 12 collaborative problem solving and may include mediation if
- 13 necessary.
- 14 (b) If a conflict or dispute cannot be resolved through the
- 15 process described by Subsection (a), the department or the lead
- 16 entity may request a review by an independent panel of residents of
- 17 the catchment area appointed by the governor.
- 18 Sec. 264.192. CHANGE ORDER PROCESS. (a) Except as provided
- 19 by this section, the department may not change any requirement or
- 20 responsibility or the scope of work of the lead agency.
- 21 (b) The department may request a change in writing by
- 22 providing the lead agency with:
- (1) a detailed explanation of the proposed change and
- 24 reasons for the proposed change; and
- 25 (2) a comprehensive cost analysis for implementing the
- 26 proposed change that includes:
- 27 (A) the source of funding for the proposed

- 1 change; or
- 2 (B) if funding sufficient to implement the change
- 3 is not available, an explanation of how existing requirements will
- 4 be modified for the cost of the proposed change to fit into the
- 5 existing budget.
- 6 (c) A change request under this section is subject to
- 7 negotiation between the lead entity and the department. The lead
- 8 entity may reject any proposed change that is not adequately funded
- 9 or substantially alters the provision of community-based care under
- 10 the contract executed between the department and the entity. In the
- 11 event of a dispute between the department and the entity regarding a
- 12 proposed change or the funding for the change, the department and
- 13 lead entity shall follow the conflict resolution process described
- 14 by Section 264.191.
- 15 <u>(d) An agreed-upon change order must be documented in a</u>
- 16 <u>written amendment to the contract between the department and the</u>
- 17 entity and executed by both parties.
- 18 Sec. 264.193. ANNUAL REPORT. The department shall submit
- 19 an annual report to the legislature that includes:
- 20 (1) the findings of the independent evaluator under
- 21 Section 264.189, including any recommendations from the
- 22 independent evaluator for improving and expanding the pilot
- 23 program;
- 24 (2) information about each denied waiver under Section
- 25 264.190, including the reason for denial; and
- 26 (3) a detailed account of each agreed-upon change
- 27 order under Section 264.192 that includes an explanation of:

H.B. No. 1536

- 1 (A) the change and the reason for the change; and
- 2 (B) the cost of funding the change and how the
- 3 <u>cost was addressed.</u>
- 4 Sec. 264.194. RULEMAKING. The department may adopt rules
- 5 necessary to implement this subchapter.
- 6 Sec. 264.195. PROGRAM REVIEW; EXPIRATION. (a) Not later
- 7 than January 1, 2029, the legislature shall review the outcomes and
- 8 effectiveness of the pilot program to determine whether to extend,
- 9 modify, or conclude the program.
- 10 (b) This subchapter expires September 1, 2029.
- 11 SECTION 2. This Act takes effect September 1, 2025.